



Office of Economic Adjustment

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What is OEA?

- **Field activity established under Secretary of Defense**

- **Created to help State and local governments to plan and carry out community adjustment and diversification programs in response to Defense actions, including base closures or realignments.**
 - ✓ *Base expansions*
 - ✓ *Personnel reductions*
 - ✓ *Industry/contractor reductions*
 - ✓ *Operational/training impacts*

- **Partner with an affected community to support community-based actions**



Roles

- **Provide Direct Technical and Financial Assistance**
 - ✓ *Technical publications and multi-disciplined staff*
 - ✓ *Grant assistance to plan and carry out adjustment strategies*
 - ✓ *Outreach and networking opportunities*

- **Direct DoD Economic Adjustment Program**
 - ✓ *Coordinated Federal assistance through Economic Adjustment Program*
 - ✓ *DoD resources to assist local program for recovery*

- **Help affected communities to make informed decisions**



BRAC Assistance

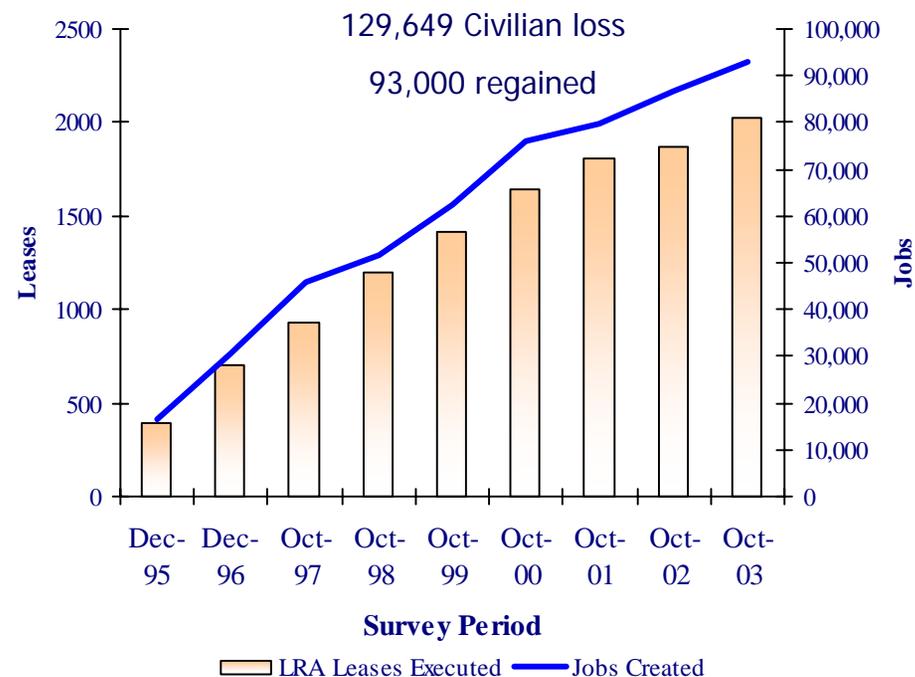




OEA BRAC Assistance 1989-2003

- 78 multi-year grant recipients, averaging \$1.8 million each
- 24 single-year grant recipients, averaging \$165,000 each

➤ Results





OEA Federally Coordinated BRAC Assistance 1989-Present

Surplus Property Disposed

Federal Aviation Administration
(airports)

✓ 36,792 acres at 24 installations

Interior (parks, historic monuments,
conservation)

✓ 49,697 acres at 33 installations

Education (primary, secondary, graduate)

✓ 3,151 acres at 19 installations

Justice (prisons, law enforcement facilities)

✓ 6,150 acres at 18 installations

Health and Human Services

✓ 334 acres at 17 installations

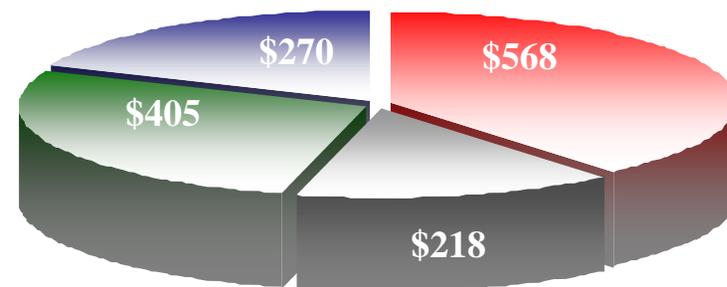
Transportation (highways, intermodal)

✓ 2,308 acres at 16 installations

Maritime Administration (seaports)

✓ 737 acres at 4 installations

Federal Grants 1988-2002* (mil)



- Economic Development Administration
- Department of Labor
- Federal Aviation Administration
- Office of Economic Adjustment

* Source: GAO 2002



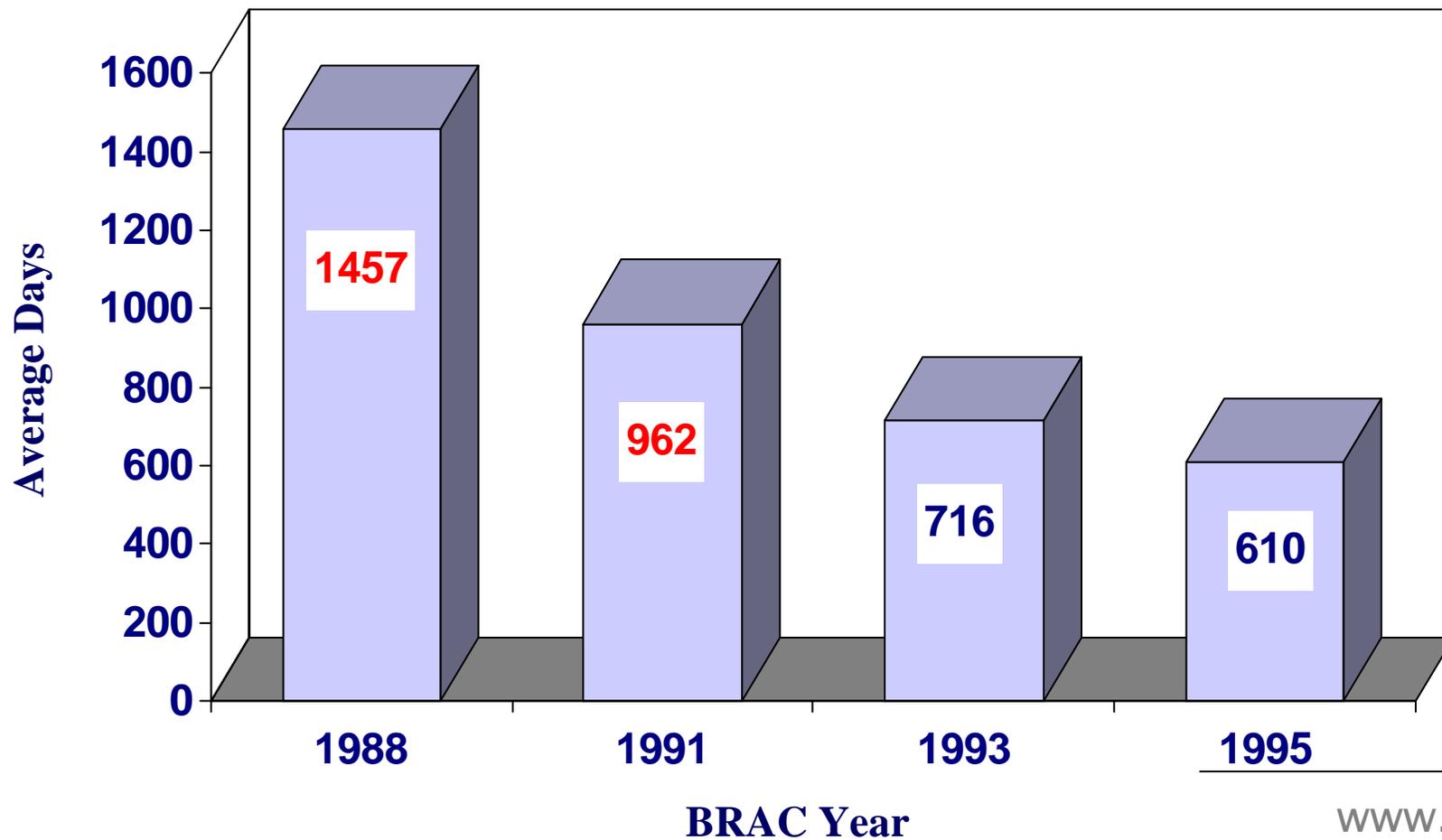
BRAC Assistance: How Did We Do?

- **Focus groups on the base reuse / community adjustment program**
 - ✓ *Effectiveness of OEA Assistance*
 - ✓ *Best practices/lessons learned*

- **Customer Feedback**
 - ✓ *Provide Information Sooner*
 - ✓ *Engage Local and State Officials Earlier*
 - ✓ *Be Honest (Long Process – Hard Work)*
 - ✓ *Assure End-user Perspective in the Planning Process*
 - ✓ *Involve Other Federal Agencies Sooner*



Community Time to Organize and Plan for Reuse 1988-1995





Responding to BRAC

➤ **Keys to Community Success**

- *Community Lead Role*
- *Inclusive Local Organization*
- *Strong Local Leadership*
- *Shared Local, State, & Federal Support*
- *Consensus Planning*
- *Coordination with Community Development Efforts*



BRAC 2005

	<u>Now to May 2005</u>	<u>May 16 2005</u>	<u>Sept. 8 2005</u>	<u>???????? 2005</u>
<i>DoD Actions</i>	DoD BRAC Analysis	Secretary of Defense Recommends	Commission report due to President OEA	BRAC Approval Date
<i>Community Support</i>	OEA Preparations, Advance Planning, and State Grant Assistance	OEA Dual Tracking Assistance	OEA BRAC Organization Seed Grants	Full OEA BRAC Assistance



OEA BRAC 2005 Preparations

- **E-grants**
- **Community/end user focus groups**
- **Local Leadership DVD**
- **Reinvigorate President's Economic Adjustment Committee**
- **Update community guidance manuals**
- **Hire staff**



Advance Planning Grant Assistance

➤ **When**

- ✓ *Summer 2004 - on, NOFA published June 17, 2004*

➤ **Criteria**

- ✓ *Substantial portion of the economic activity or population of the geographic area to be subject to the advanced planning is dependent on defense expenditures*

➤ **Applicants**

- ✓ *State & Local Governments, not less than 10 % cash match*

➤ **Activities**

- ✓ *Diversification plan*
- ✓ *Blueprint for community in event of a closure, conceptual reuse plan*
- ✓ *May be used to hire consultants*
- ✓ *Amount is tailored to community needs - \$175,000 cap*



State Planning Grant Assistance

➤ **Criteria**

- ✓ *State enhance its capacities to:*
 - ▲ assist communities adversely affected by a closure or realignment; support local adjustment and diversification initiatives
 - ▲ stimulate cooperation between statewide and local adjustment and diversification efforts

➤ **Applicants**

- ✓ *State government, not less than 10% cash match*

➤ **Activities**

- ✓ *Develop a State-wide adjustment or diversification strategy*
- ✓ *Build staff capacity to assist or coordinate assistance to defense-impacted communities, firms, and/or workers*



BRAC 2005

<u>Now to May 2005</u>	<u>May 16 2005</u>	<u>Sept. 8 2005</u>	<u>???????? 2005</u>
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OEA Preparations, Advance Planning, and State Grant Assistance	OEA Dual Tracking Assistance	OEA BRAC Organization Seed Grants	Full OEA BRAC Assistance



Dual Tracking Assistance

➤ **When**

- ✓ *SECDEF Recommendation/BRAC Commission Report, May-Sept 05*

➤ **Criteria**

- ✓ *Proposed establishment, realignment, or closure of a military base*
- ✓ *Finding of a “direct and significantly adverse impact on the affected community”*

➤ **Applicants**

- ✓ *State and local government, not less than 10% cash match*

➤ **Activities**

- ✓ *Become aware of the base reuse process and potentials*
- ✓ *Inventory your economic development resources, State and Federal resources*
- ✓ *Identify the stakeholders*
- ✓ *Prescribe a preliminary structure for the Local Redevelopment Authority (LRA)*
- ✓ *Network with other communities*



BRAC 2005

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Seed Grant Assistance

➤ **When**

- ✓ *BRAC Commission Report Issued, May-Sept 05*

➤ **Criteria**

- ✓ *Proposed establishment, realignment, or closure of a military base*
- ✓ *Finding of a “direct and significantly adverse impact on the affected community”*

➤ **Applicants**

- ✓ *State and local government, not less than 10% cash match*

➤ **Activities**

- ✓ *Operational support*
- ✓ *Inventory your economic development, State, and Federal resources*
- ✓ *Identify the stakeholders*
- ✓ *Prescribe a preliminary structure for the Local Redevelopment Authority (LRA)*
- ✓ *Network with other communities*



BRAC 2005

<u>Now to May 2005</u>	<u>May 16 2005</u>	<u>Sept. 8 2005</u>	<u>???????? 2005</u>
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Complete Adjustment Assistance

➤ **When**

- ✓ *SECDEF Recommendation/BRAC Commission Report, May-Sept 05*

➤ **Criteria**

- ✓ *Actual establishment, realignment, or closure of a military base*
- ✓ *Finding of a “direct and significantly adverse impact on the affected community”*

➤ **Applicants**

- ✓ *State and local government, not less than 10 % local cash match*

➤ **Activities**

- ✓ *Organizational/other costs associated with planning and carrying out a community adjustment strategy, including base reuse plan*
- ✓ *May be used to hire consultants and/or staff*
- ✓ *Duration of Support – Multi-year, average three to six years*
- ✓ *Amount is tailored to community needs*
- ✓ *78 multi-year grant recipients, averaging \$1.8 million each*



For Additional Information

- **DoD Environmental Clean-up** www.dtic.mil/envirodod
- **Army** www.hqda.army.mil/acsimweb/brac
- **Air Force** www.afrpa.hq.af.mil
- **Navy** <http://www.navfac.navy.mil/brc>
- **Government Accountability Office** www.gao.gov

Supplemental Information



BRAC 2005 Adjustment Process

Organize

- public/private leadership
- Speak with one voice



Organization 0-6 Months Post-Closure Approval Date

Community

- ✓ Create LRA
- ✓ Create Restoration Advisory Board (RAB) or address requirement
- ✓ Consult with Military Department on property

OEA

- ✓ OSD/Military Conference for all affected communities
- ✓ Conduct Local EAC Meeting
- ✓ Recognize LRA and publish in Federal Register
- ✓ Assess local capacities and assistance needs
- ✓ Stand up transition coordinators



BRAC 2005 Adjustment Process

Organize

- public/private leadership
- Speak with one voice

Plan

- Economically/environmentally sustainable
- Public/private uses
- Mixed-use



Planning 6-18 Months Post-Closure Approval Date

Community

- ✓ Conduct outreach to homeless
- ✓ Publish process
- ✓ Solicit needs from homeless, state, and local interests (12 mon.)
- ✓ Prepare and adopt redevelopment/reuse plan (18 mon.)

OEA

- ✓ Provide adjustment assistance
- ✓ Provide technical support
 - *Community vision*
 - *Analysis of impact*
 - *Community needs/homeless outreach*
 - *Alternative use/market analysis*
- ✓ Facilitate worker adjustment assistance



Base Reuse Planning





BRAC 2005 Adjustment Process

Organize

- public/private leadership
- Speak with one voice

Plan

- Economically/environmentally sustainable
- Public/private uses
- Mixed-use

Implement

- Job creation, tax base expansion
- identify and obtain resources
- infrastructure improvements
- marketing



Implementation 18 Months and Beyond Closure Approval

Community

- ✓ **Submit completed base reuse plan to DoD and HUD**
- ✓ **Transition LRA for implementation**
- ✓ **Zone property**
- ✓ **Finance/negotiate public improvements**
- ✓ **Access property and implement the plan**

OEA

- ✓ **Work with sponsoring Federal agencies**
- ✓ **Support HUD review of plan**
- ✓ **Provide technical support**
 - *Marketing*
 - *Financing*
 - *Property management*
- ✓ **Facilitate implementation assistance**