

Fort Stewart Growth Management Plan Implementation Strategy Matrix		Implementation Partners		Implementation Timing			Est. Public Cost	Funding Sources	Additional Info
		Public	Private and Not-For-Profit	Short 2010-2012	Mid- 2013-2015	Long 2016-2030			
EDUCATION									
ISSUE:	Population growth will continue, stressing the physical capacities of existing facilities								
GOAL:	Ensure public schools districts are comprehensively prepared to support additional students								
Objective:	Maintain strategic planning efforts								
Action 1:	Maintain census of available spaces to ensure all available resources that can provide physical space for learning are utilized.	PS		X	X	X	(--)		
Action 2:	Establish a protocol and maintain coordination with permitting agencies to ensure ongoing and approved developments that impact schools or enrollment are accounted for in long range planning efforts.	PS-PC		X	X	X	(--)		
Action 3:	Establish a protocol and maintain coordination with Fort Stewart to ensure that fluctuations in troop strengths that could impact enrollment are accounted for in long range planning efforts.	PS-FS		X	X	X			
ISSUE:	Population growth may not be uniform within the service area, resulting in greater demand in some facilities while leaving other unaffected								
GOAL:	Ensure public schools districts are adequately prepared to support additional students at each facility								
Objective:	Monitor attendance at each facility								
Action 1:	Bryan County should explore adjusting the student attendance to K-5 in a single facility and rely upon attendance zones to determine enrollment patterns. The resultant outcome could reduce transportation costs in the Richmond Hill area and allow for future building construction (for new schools) to occur in geographically rather than concentrated in the urban core.	PS		X			(--)		
Action 2:	Establish a protocol and maintain coordination with permitting agencies to ensure ongoing and approved developments that impact schools or enrollment are accounted for in long range planning efforts.	PS-PC		X	X	X	(--)		
Action 3:	Complete attendance zone analysis on periodic basis to ensure balance among enrollment figures is commensurate to the physical and administrative capacity of the facility	PS			X	X	(--)		
ISSUE:	School Districts face budget challenges that are exacerbated in growth conditions								
GOAL:	Ensure public schools districts are obtaining all available sources of funding which they are entitled to receive while leveraging existing resources to serve the student populations								
Objective:	Maintain strategic planning efforts								
Action 1:	Ensure accurate census of students in taken each year to determine the qualifying receipt of Federal Impact Aid funding	PS		X			(--)		
Action 2:	Explore other financial tools, such as impact fees to supplement expenses associated with supporting growth	PS		X			(--)		
Action 3:	Coordinate with State and Federal legislators to reduce or eliminate the funding lag related to student enrollment figures	PS		X	x	x	(--)		
Action 4:	As growth occurs, explore alternatives to physical construction, such as adjusting student:teacher ratios to attendance zones	PS			x	x	(--)		

Cost Key:

- (A) \$0-\$25,000
- (B) \$25,000-\$50,000
- (C) \$50,000-\$100,000
- (D) \$100,000-\$250,000
- (E) \$250,000-\$500,000
- (F) \$500,000-\$750,000
- (G) \$1 million +
- (--)- Unknown or no cost

IMPLEMENTATION CODES

- PUBLIC SECTOR**
 CC – City or County Council/Commission
 GDOT - Georgia Dept of Transportation
 LG - Local Governments
 PC – Planning Commission/Department
 RC - Regional Commission
 FS - Fort Stewart
 PH - Local Public Health Department
 PS - Public School System
 PP - Public Process

PRIVATE SECTOR/NON-PROFIT

- RE - Realtors
- SSP - Social Service Providers

FUNDING SOURCES

- GR - General Revenue
- GA- State Revenue Source
- SID - Special Improvement Districts
- BID - Business Improvement Districts
- TID - Tax Increment Districts
- CDBG - Community Development Block Grants
- GDOT - Statewide Transportation Funds
- CFF - Community Facility Fee
- OEA - Office of Economic Adjustment
- CF - Conservation Funds