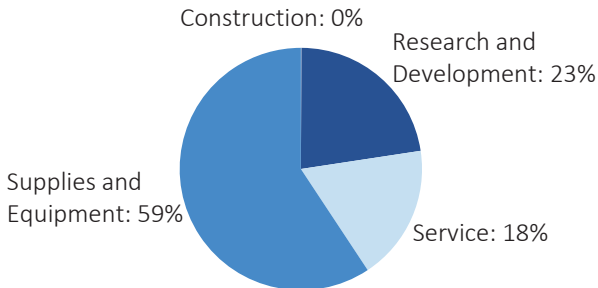


MASSACHUSETTS

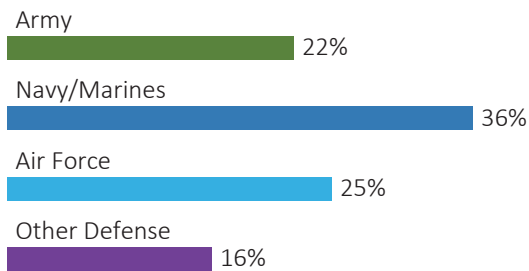
#10 \$15.8 B SPENT IN STATE	#21 2.6% OF STATE GDP	2.9% OF TOTAL U.S. DEFENSE SPENDING	\$2,298 PER RESIDENT	#8 \$14.7 B CONTRACT SPENDING	#32 23,696 NUMBER OF PERSONNEL	#32 \$1.1 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



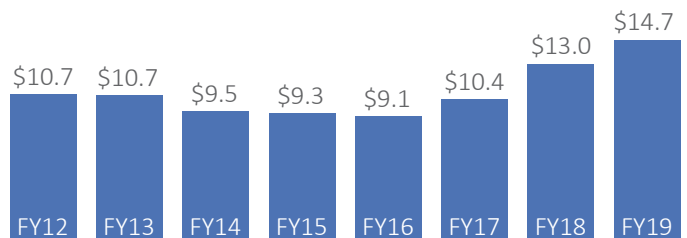
Top Defense Contractors

(M = millions, B = billions)

Raytheon	\$4.8 B
General Electric	\$1.8 B
General Dynamics	\$1.7 B
Massachusetts Institute of Technology	\$1.1 B
Charles Stark Draper Laboratory	\$344.8 M
MITRE	\$342.0 M
Noble Sales & Logistics	\$309.8 M
Oasis Systems	\$262.5 M
Rolls-Royce	\$198.9 M
QinetiQ Group	\$185.9 M

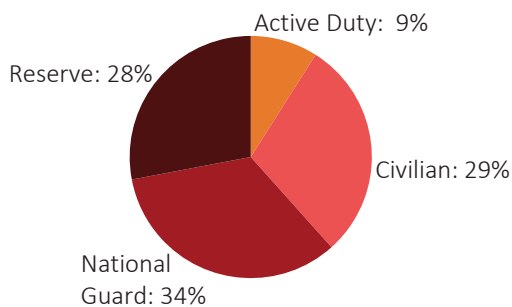
Contract Awards Performed

(By Fiscal Year, billions)



DEFENSE PERSONNEL

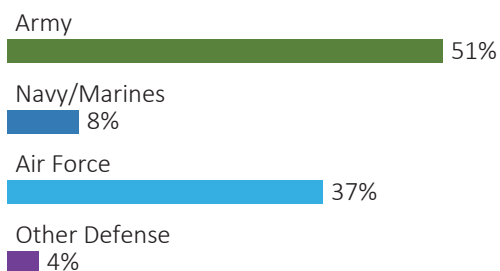
Allocations, By Type



\$1.1 BILLION
TOTAL PAYROLL

23,696
TOTAL PERSONNEL

Allocations, By Service



Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Middlesex	1,185	4,707	2,016	2,108	10,016
Hampden	165	1,111	1,555	2,825	5,656
Barnstable	86	436	1,935	0	2,457
Suffolk	461	231	123	322	1,137
Worcester	26	77	605	226	934
Bristol	ND	70	407	412	ND
Plymouth	34	45	348	447	874
Norfolk	ND	15	401	260	ND
Essex	14	169	374	31	588
Hampshire	ND	19	178	0	ND

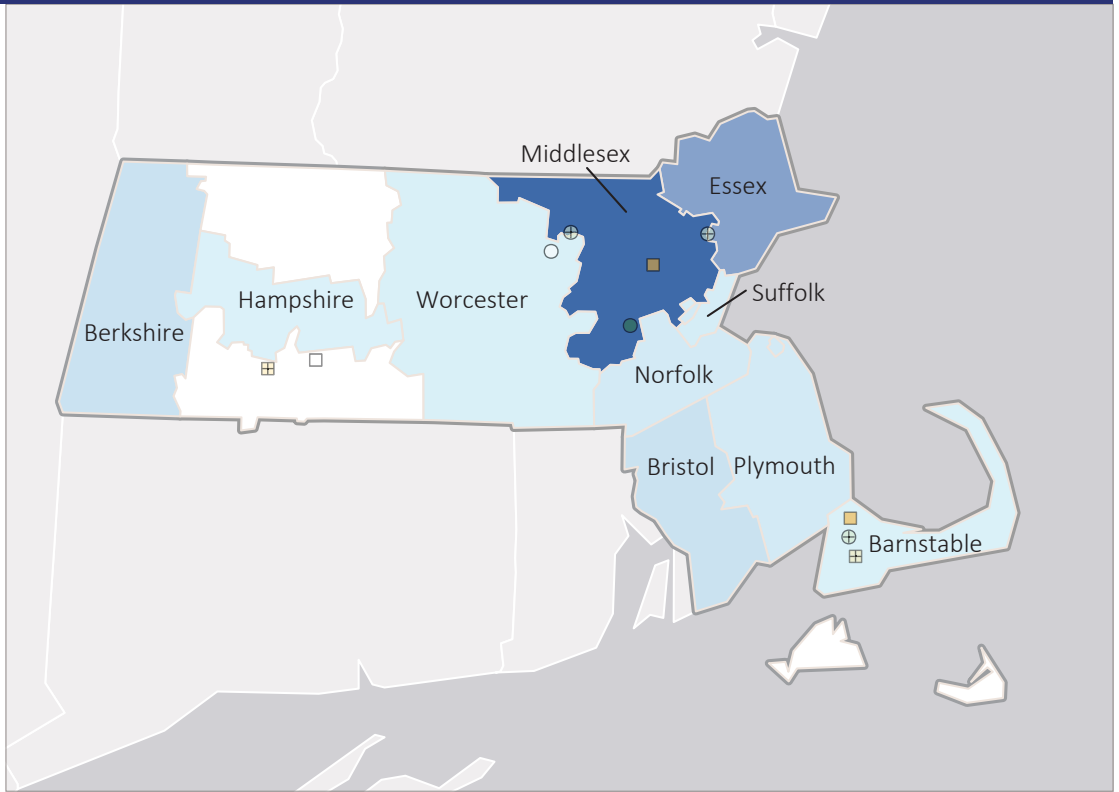
MASSACHUSETTS

FISCAL YEAR 2019

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

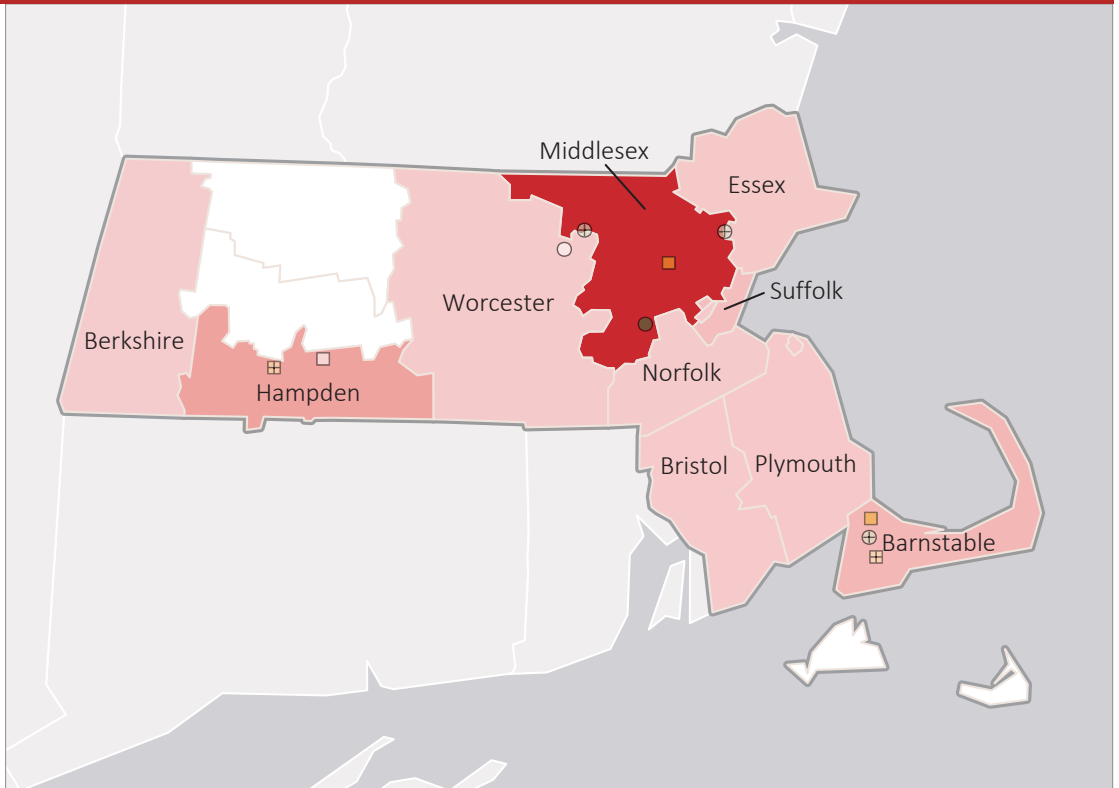
- Middlesex
\$7.2 B
- Essex
\$4.1 B
- Berkshire
\$880.9 M
- Bristol
\$868.9 M
- Norfolk
\$462.6 M
- Plymouth
\$453.0 M
- Suffolk
\$356.1 M
- Worcester
\$189.5 M
- Barnstable
\$127.9 M
- Hampshire
\$88.9 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- Middlesex
\$642.7 M
- Hampden
\$184.3 M
- Barnstable
\$93.0 M
- Suffolk
\$67.2 M
- Plymouth
\$23.5 M
- Essex
\$22.0 M
- Worcester
\$18.5 M
- Norfolk
\$17.3 M
- Bristol
\$17.2 M
- Berkshire
\$8.3 M



■ AF Active
 ■ AF Guard
 AF Reserve
 ● Army Active
 ⊕ Army Guard
 Army Reserve
 ◆ MC Active
 ▲ Navy Active
 * WHS