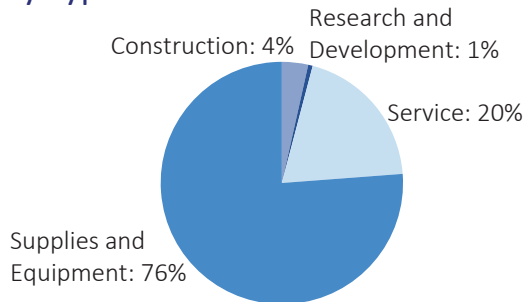


# MAINE

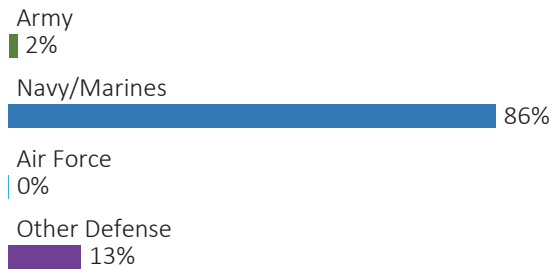
<b>#32</b> \$4.0 B SPENT IN STATE	<b>#7</b> 5.8% OF STATE GDP	<b>0.7%</b> OF TOTAL U.S. DEFENSE SPENDING	<b>\$2,961</b> PER RESIDENT	<b>#30</b> \$3.2 B CONTRACT SPENDING	<b>#43</b> 12,376 NUMBER OF PERSONNEL	<b>#36</b> \$0.7 B PERSONNEL SPENDING
--------------------------------------	--------------------------------	---	--------------------------------	---	--	--

## DEFENSE CONTRACTS

### By Type



### By Service



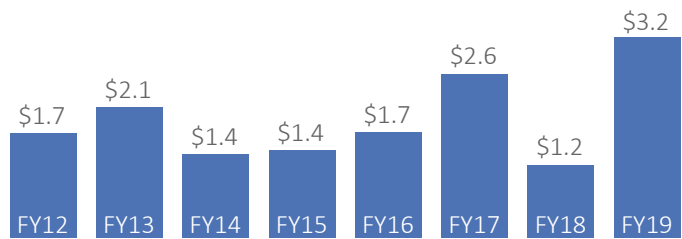
### Top Defense Contractors

(M = millions, B = billions)

General Dynamics	\$2.4 B
Martin's Point Health Care	\$354.7 M
Methuen Construction	\$62.3 M
Cianbro Companies	\$52.7 M
L. S. Black Constructors Inc.	\$28.7 M
City of Bangor	\$24.0 M
Precision Partners LLC	\$21.3 M
Innovyze Inc.	\$17.7 M
Intermat	\$16.4 M
CCI Energy and Construction Services	\$12.4 M

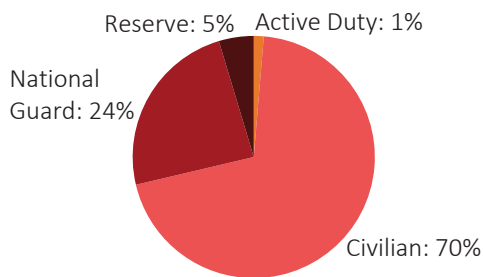
### Contract Awards Performed

(By Fiscal Year, billions)

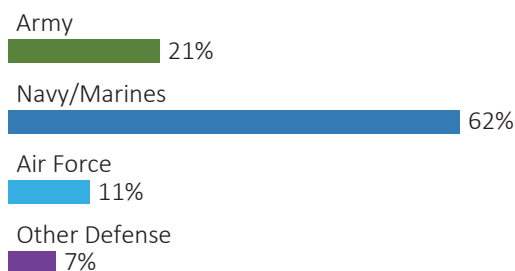


## DEFENSE PERSONNEL

### Allocations, By Type



### Allocations, By Service



**\$749.7 MILLION**  
TOTAL PAYROLL

**12,376**  
TOTAL PERSONNEL

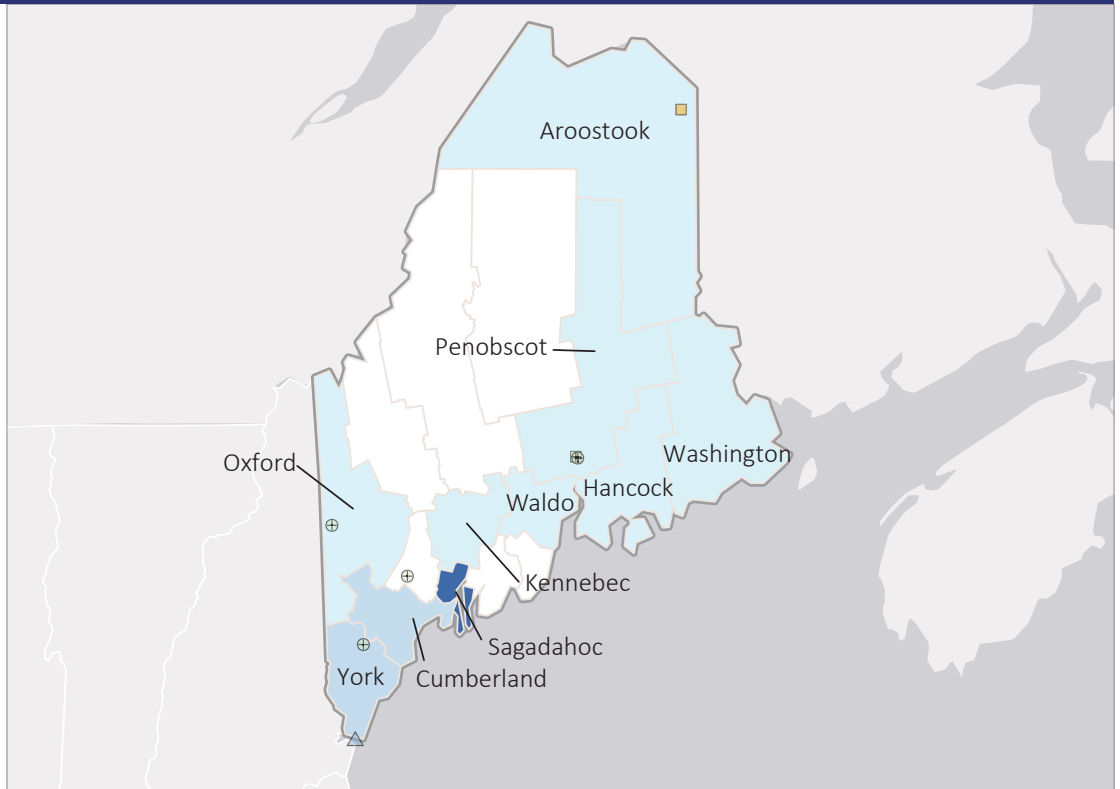
### Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
York	ND	6,962	78	173	ND
Penobscot	ND	398	1,505	144	ND
Kennebec	ND	192	615	ND	ND
Aroostook	ND	604	98	0	ND
Cumberland	23	76	399	163	661
Sagadahoc	86	322	0	0	408
Androscoggin	ND	20	85	91	ND
Washington	ND	72	40	0	ND
Oxford	0	0	99	0	99
Somerset	ND	ND	55	0	ND

### TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

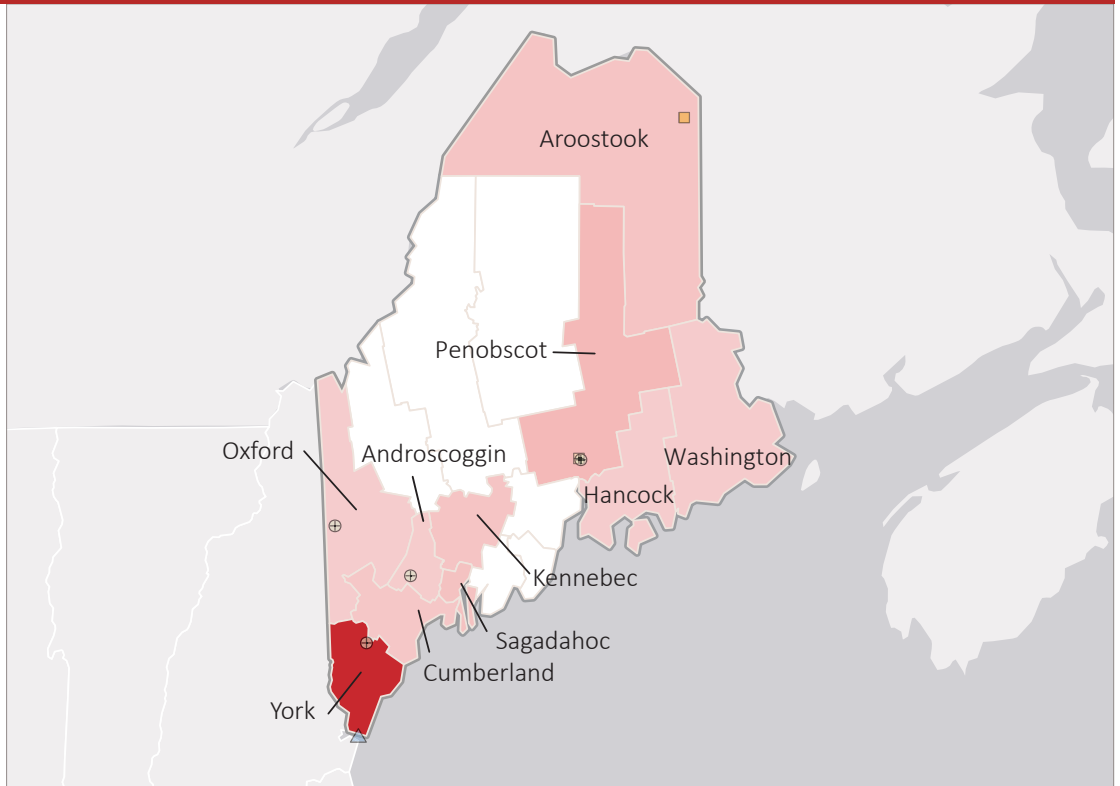
- Sagadahoc  
**\$2.4 B**
- York  
**\$382.6 M**
- Cumberland  
**\$370.6 M**
- Penobscot  
**\$36.7 M**
- Kennebec  
**\$23.5 M**
- Washington  
**\$22.8 M**
- Oxford  
**\$5.3 M**
- Hancock  
**\$4.0 M**
- Waldo  
**\$2.8 M**
- Aroostook  
**\$1.4 M**



### TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

- York  
**\$545.9 M**
- Penobscot  
**\$69.4 M**
- Sagadahoc  
**\$39.0 M**
- Aroostook  
**\$31.2 M**
- Kennebec  
**\$31.0 M**
- Cumberland  
**\$19.2 M**
- Washington  
**\$5.5 M**
- Androscoggin  
**\$3.2 M**
- Hancock  
**\$2.2 M**
- Oxford  
**\$1.5 M**



■ AF Active  
 ■ AF Guard  
  AF Reserve  
 ● Army Active  
 ⊕ Army Guard  
  Army Reserve  
 ◆ MC Active  
 ▲ Navy Active  
 ✱ WHS