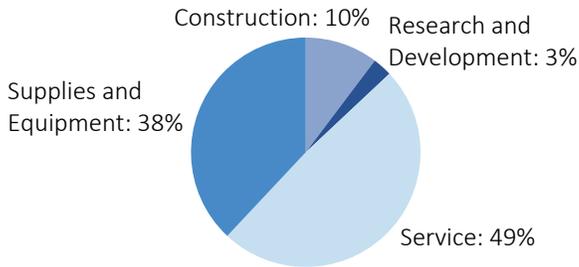


NORTH CAROLINA

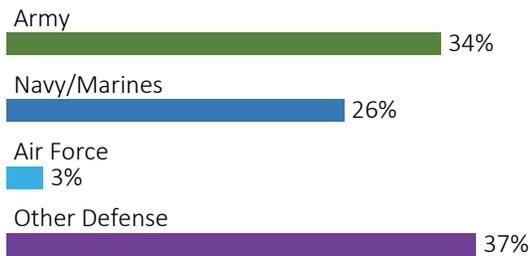
#15 \$10.9 B SPENT IN STATE	#27 1.9% OF STATE GDP	2.2% OF TOTAL U.S. DEFENSE SPENDING	\$1,050 PER RESIDENT	#23 \$4.0 B CONTRACT SPENDING	#4 142,943 NUMBER OF PERSONNEL	#6 \$6.9 B PERSONNEL SPENDING
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DEFENSE CONTRACTS

By Type



By Service



Top Defense Contractors

(M = millions)

H-Squared LLC	\$567.0 M
Sodexo	\$123.9 M
WorldWide Language Resources	\$91.4 M
Astronautics Corporation of America	\$76.6 M
United Technologies	\$72.5 M
LGS Innovations	\$64.2 M
Raytheon	\$63.7 M
US Foods Holding	\$58.9 M
LC Industries Inc.	\$58.3 M
General Dynamics	\$56.3 M

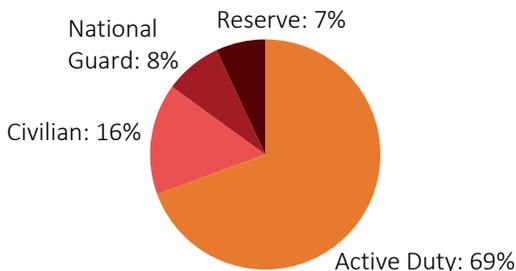
Contract Awards Performed

(by fiscal year, billions)



DEFENSE PERSONNEL

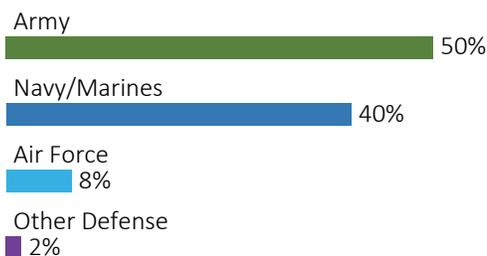
Allocations, By Type



\$6.9 BILLION
TOTAL PAYROLL

142,943
TOTAL PERSONNEL

Allocations, By Service



Top Defense Personnel Locations

County	Active Duty	Civilian	National Guard	Reserve	Total
Cumberland	46,473	10,386	563	2,249	59,671
Onslow	39,419	3,738	113	543	43,813
Craven	6,405	4,966	171	27	11,569
Wayne	4,502	747	230	1,599	7,078
Wake	593	689	1,368	2,171	4,821
Mecklenburg	178	442	1,503	954	3,077
Guilford	43	130	474	766	1,413
New Hanover	ND	310	178	332	ND
Pitt	44	19	264	240	567
Caldwell	329	25	139	ND	ND

Data sources: DoD's Defense Manpower Data Center; DoD's Procurement and Acquisition Policy; DoD's Military Installations, Ranges and Training Areas; USASpending.gov; U.S. Bureau of Economic Analysis; U.S. Census Bureau; and U.S. Department of Housing and Urban Development.

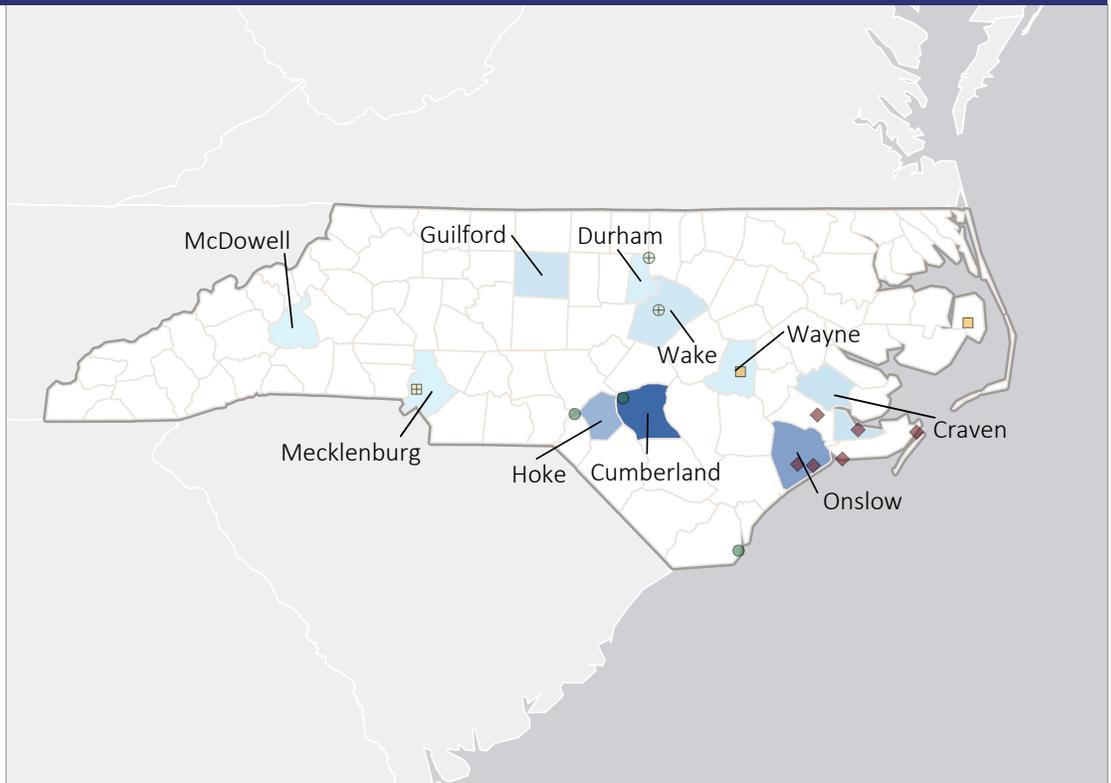
NORTH CAROLINA

FISCAL YEAR 2018

TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

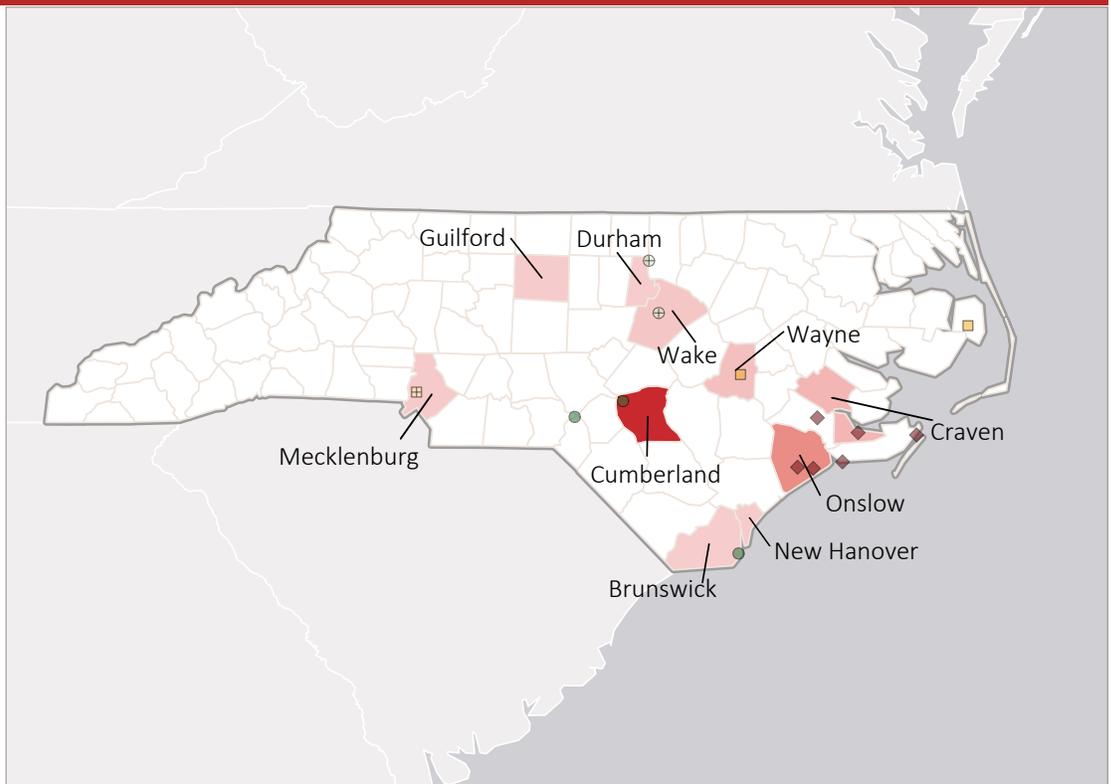
- Cumberland
\$1.2 B
- Onslow
\$739.7 M
- Hoke
\$568.1 M
- Craven
\$196.0 M
- Guilford
\$173.5 M
- Wake
\$155.4 M
- Wayne
\$105.9 M
- Durham
\$89.1 M
- Mecklenburg
\$77.1 M
- McDowell
\$68.3 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions, B = billions)

- Cumberland
\$3.8 B
- Onslow
\$1.6 B
- Craven
\$567.8 M
- Wayne
\$326.0 M
- Wake
\$177.7 M
- Mecklenburg
\$90.8 M
- New Hanover
\$35.6 M
- Guilford
\$31.9 M
- Durham
\$20.4 M
- Brunswick
\$17.2 M



■ AF Active
 ■ AF Guard
 AF Reserve
 ● Army Active
 Army Guard
 Army Reserve
 MC Active
 Navy Active
 ✱ WHS